

GENERATING
A CLEANER
FUTURE

Air Products – Green Ammonia

October 2025

Héctor Carbonell

Onsite and Energy Transition – Southern Europe Director
Carbueros Metálicos (Air Products Group)





A worldwide leader in the industrial gas industry



\$12.6 billion
In FY24



80+
Decades in business



250,000+
Customers



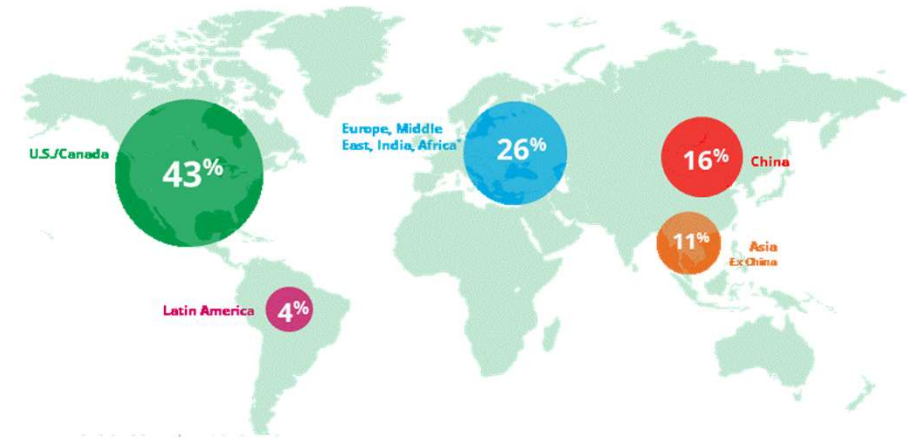
50+
Countries



750+
Production facilities



23,000+
Employees



A leading company in the industrial & medical gases sector



128

Years of business
activity



+30

Industries
Served



31

Production facilities



+800

Employees



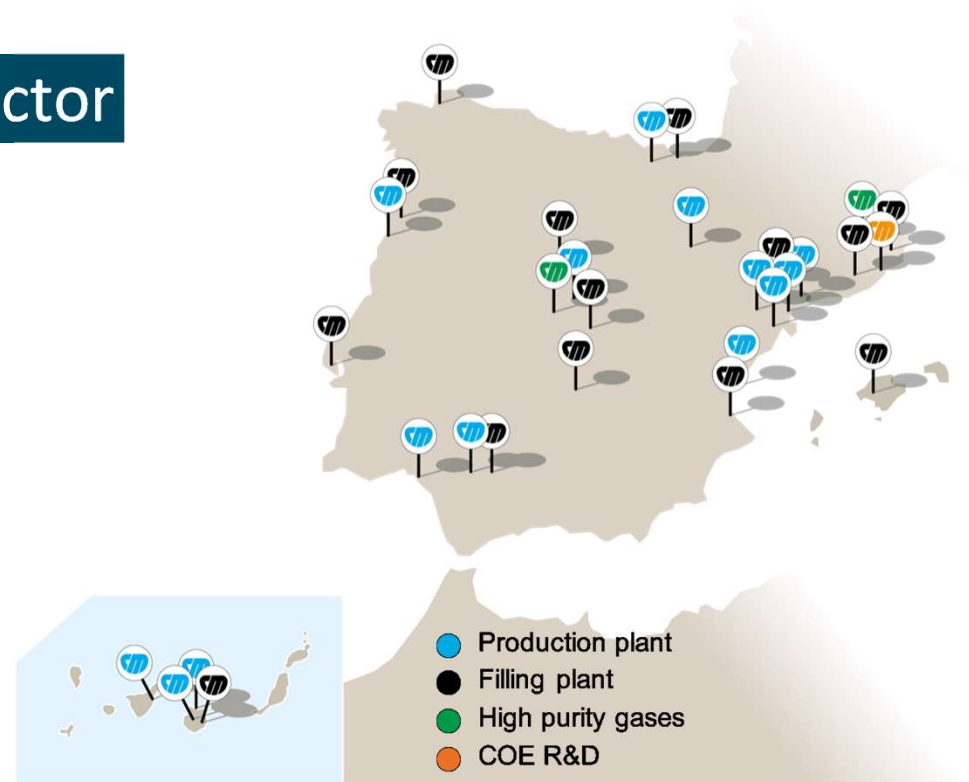
2

High purity
laboratories



1

R&D centre



Air Products is generating a global supply of clean Ammonia and Hydrogen.

Our zero and low-carbon energy projects will create an abundant and reliable supply of clean hydrogen for commercial applications anywhere.

\$15B in capex investments
to lay the groundwork for clean ammonia and hydrogen production at scale

110+ H2 production facilities
with **3,3M TPA** of production capacity

More than **1,3M TPA of H2** and **4M TPA of NH3** coming on-stream over the next 3 years



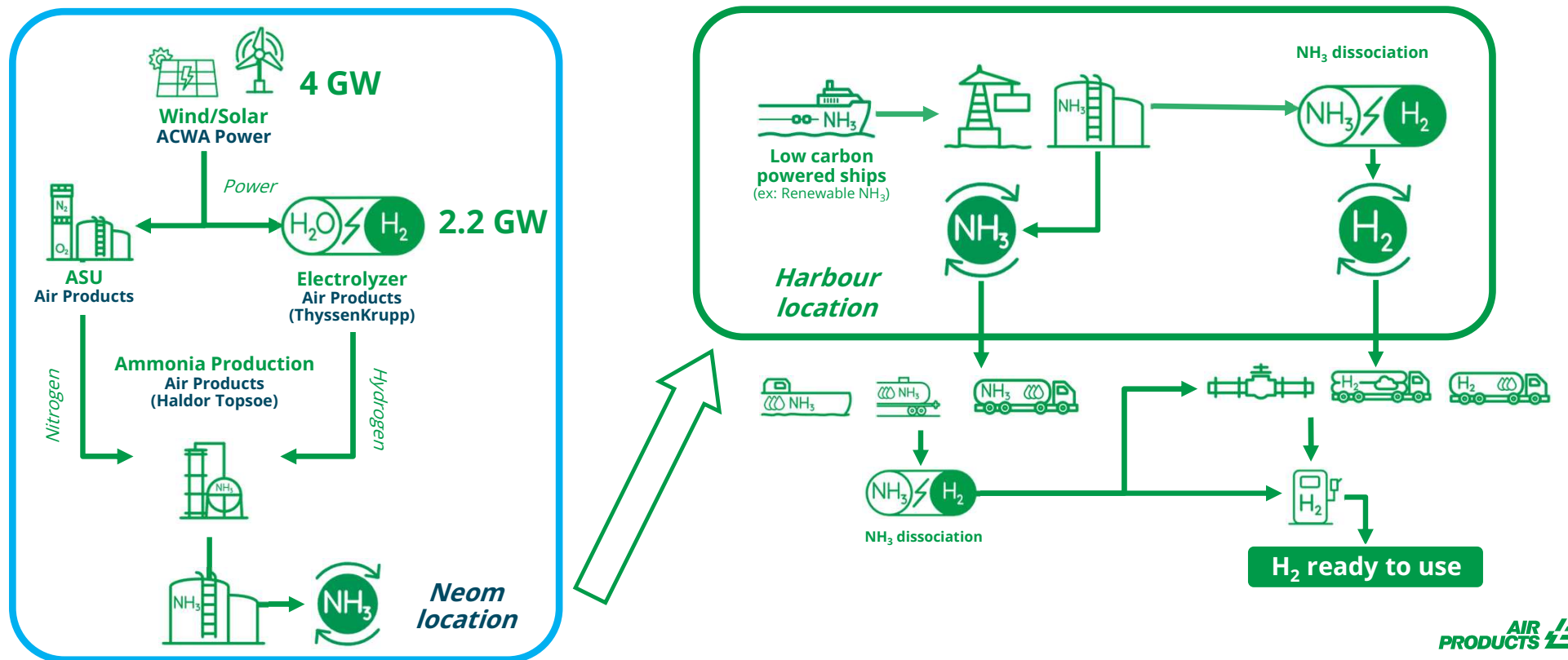
Air Products:
Green Hydrogen/Green Ammonia

NEOM Green Hydrogen Company (NGHC - SA)

NEOM green hydrogen project

Investment \$8.4 billions

Supplying global customers with 1,2M TPA green NH₃ / 220k TPA green H₂



3 NEW

import terminals in Europe

to support European hydrogen production capacity



AIR PRODUCTS



ABP
ASSOCIATED BRITISH PORTS

UK - Immingham



Full infrastructure to import large quantities of renewable energy



AIR PRODUCTS



GUNVOR
PETROLEUM
ROTTERDAM

NL - Rotterdam



AIR PRODUCTS

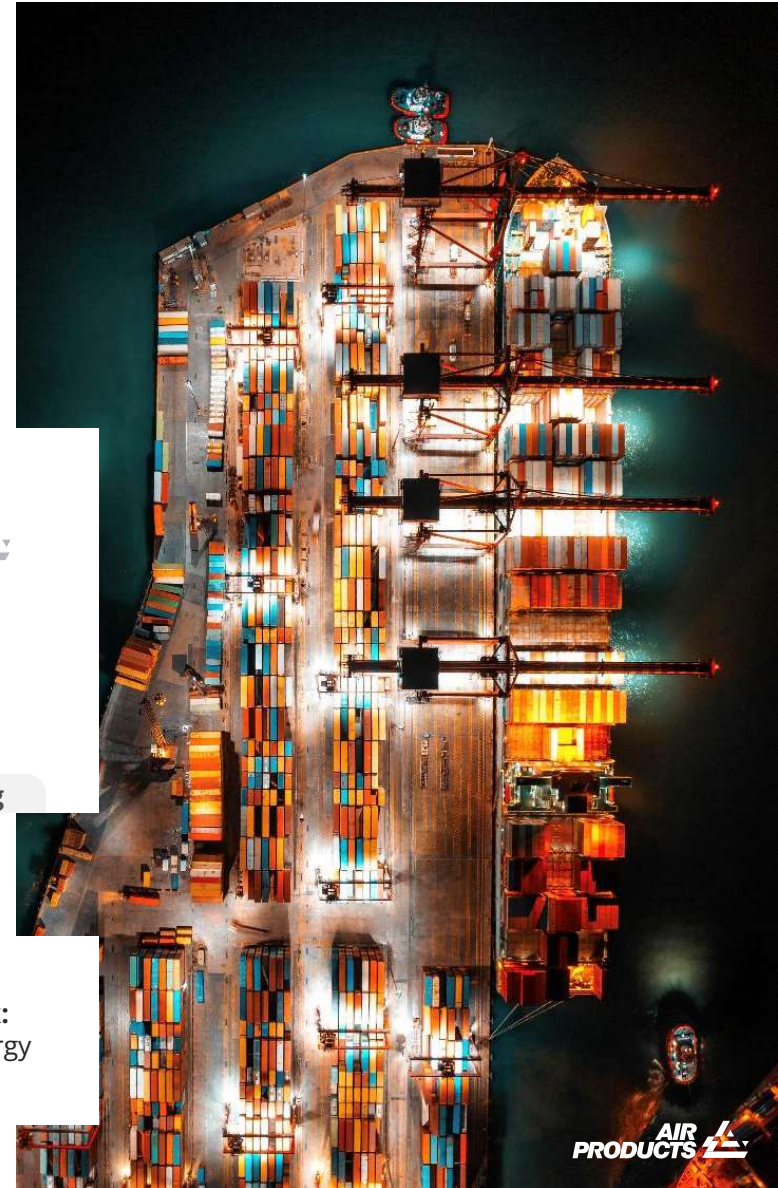


MABANAFT

DE - Hambourg



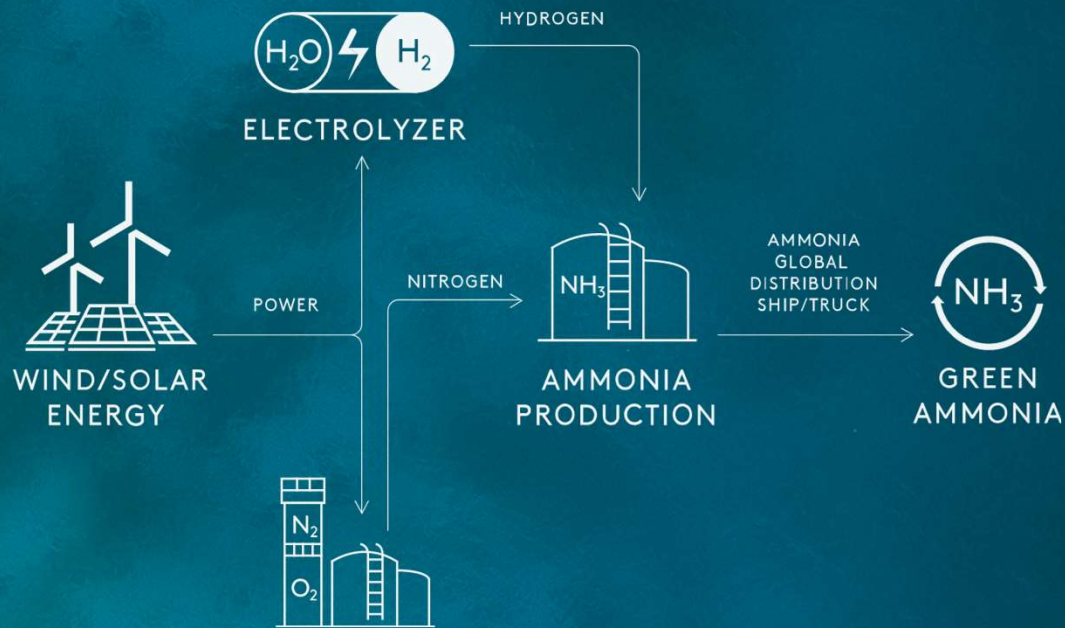
Very large unique storage tank:
will store imported renewable energy
in the form of green ammonia



AIR PRODUCTS

NEOM Carbon-Free Hydrogen

Working with **leading technology partners** to create green hydrogen at scale, available from 2027.



Green Ammonia

ASU / EPC & System Integrator



Electrolysers

Hydrogen Compression

NEOM GREEN HYDROGEN PROJECT

Plant approx **300km²**

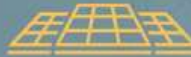
Integrating **4GW** of renewable electricity from dedicated wind and solar plants

Located in **NEOM at OXAGON** and supporting Saudi Arabia's Vision 2030

First to produce **green ammonia** at scale for export globally

NGHC


WIND GARDEN


SOLAR FARM

OXAGON

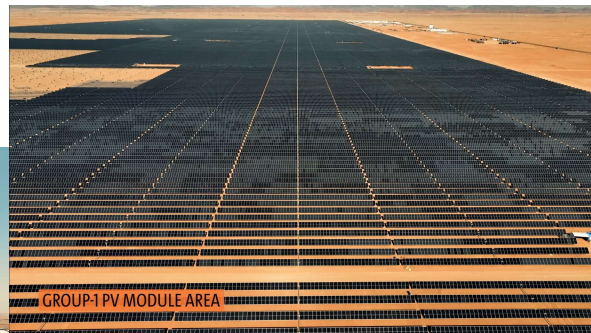

NH₃



Neom Project Scale

The scale of the Neom dedicated wind & solar farm required to produce **220k TPA of Green H2** highlight some of the benefits of producing renewable electricity in the Middle East *versus Northern Europe where wind & solar power is weaker, less predictable, land is limited and off-shore installations expensive*

- Dedicated solar farm is 70 km from the production plants
- Dedicated wind farm is 130 km
- Interconnected by private electrical network
- ~300 km²



PROJECT TIMELINE AT A GLANCE

April 2022



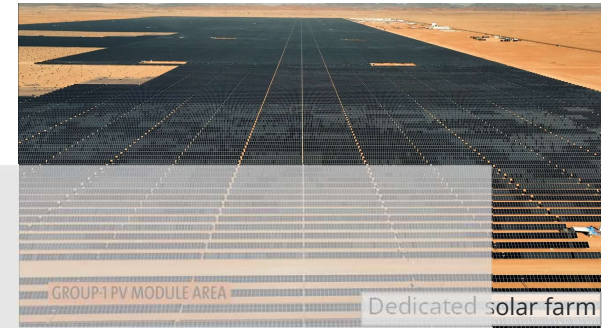
July 2023

September 2024



Junio 2025

Neom Project Progress – July 24 to Apr 25



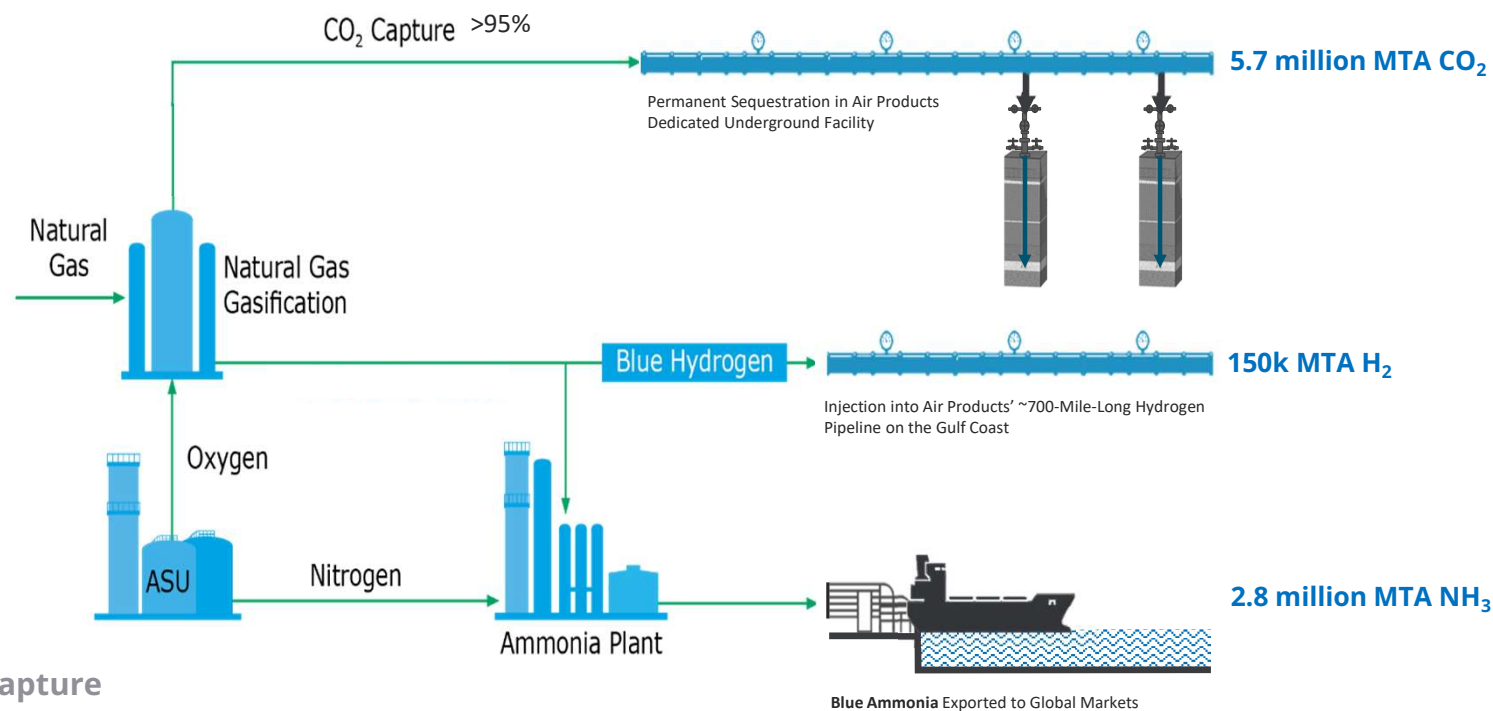
Air Products:
Blue Hydrogen/Blue Ammonia

Louisiana Clean Energy Complex (US)



Blue Hydrogen: Louisiana – Largest Blue Hydrogen Project in the USGC

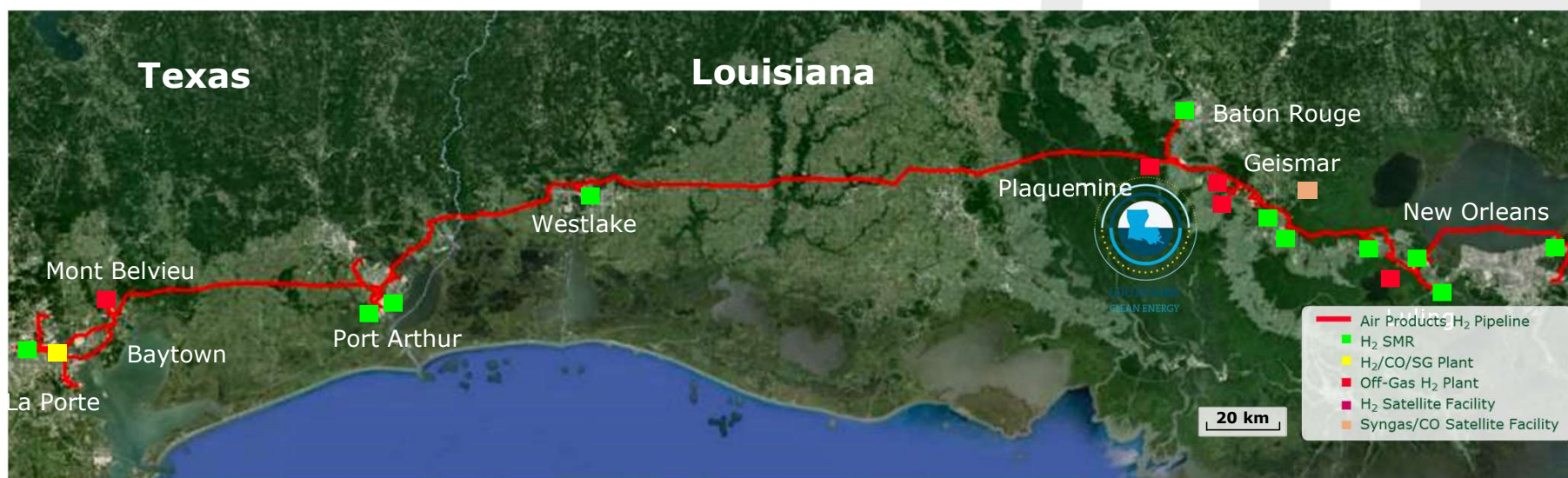
2.8 million TPA of Blue Ammonia + 216k TPA of Blue Hydrogen



- \$7 Billion CAPEX
- Blue Products by mid-2028
- POX based project → 95% CO₂ Capture

Feeding into Air Products' US Gulf Coast Hydrogen Pipeline System

From New Orleans to Texas City

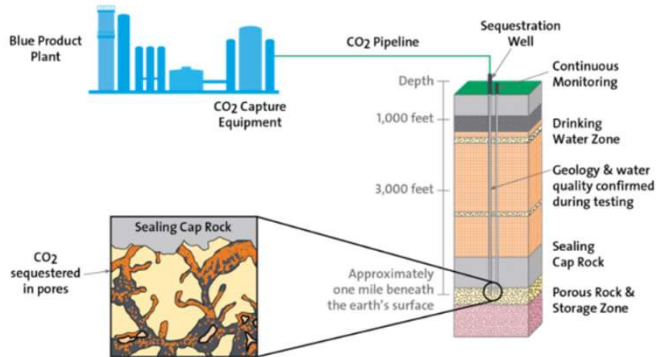


- Built, owned & operated by AP
- First leg build in 1984
- >1,100 km long
- >1.6M TPA capacity of H₂
- >20 Production plants supplying into
- >35 off-takers

Blue Hydrogen: Louisiana – Largest Blue Hydrogen Project in the USGC

CO2 Sequestration Facts

Carbon Sequestration >5 MTPY



Safe Storage Far Below Water Tables

The carbon sequestration will occur ~1 mile beneath the surface; water tables are found around 100 feet.



Permanent Sequestration

Carbon sequestration is permanent and is an environmentally sound disposition of CO2 that does not fracture rock.



Stable Pore Space

More than 400 million metric tons of CO2 have already been injected in stable pore space over 50 years worldwide.



Monitoring

During sequestration, Air Products will conduct continuous measurement, monitoring, verification, and reporting.

Thank you

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